Cargill/Monsanto
Joint Ventures and Strategic Alliances

GENE
(Monsanto)

Fertilizer
(Cargill)

SEED
(Monsanto)

Chemical
?

PRODUCER
(Farmers and Growers)

GRAIN COLLECTION
Cargill and Joint Ventures

Exports

PROCESSING
(Cargill)

Wet Corn Milling
Dry Corn Milling
Animal Feed
Wheat Milling
Oilseed Processing

Continental Joint Ventures

Optimum Quality Grains
MBN 8-1-95

M.B. ContriPasz
MBN 1997

TEMCO
MBN 8-1-95

Cargill-Saskatchewan
Wheat Pool
MBN 1-2-96

AGM
(AGRI Grain Marketing)
FS 7-11-94

New England’s Milling Company
FS 2-9-98

GNI
(Groupe de Negoce International)
FS 11-10-97

CSM
(Joint venture with CSM n.v. of Netherlands)
FS 1-28-97

Degussa
Chemical Market Report 10-5-98

Intermountain Canola Co.
(Granted license and agreed to continue research)
FS 12-28-94

Dow
(Joint venture with Dow to develop agriculturally-based Polymers)
NYT 11-27-97

Cargill and Hoffmann-LaRoche Inc.
FS 1-22-96

Optimum Quality Grains

Intermountain Canola Co.
(Purchased by Cargill, DuPont granted license and agreed to continue research)
FS 1-22-96

Mitsubishi
Chemical Co.
(Joint venture with Cargill to produce erythritol in Nebraska)
FS 10-20-97

Continental Joint Ventures

TO

DU PONT/ PIONEER

TO

C ENEX HARVEST STATES

TO

DU PONT

TO

DOW

TO

MITSUBISHI

TO

PRODUCTION BEEF, PORK, TURKEYS AND BROILERS
(Cargill)

Processing BEEF, PORK, TURKEYS AND BROILERS
(Cargill)

Reference Key
FS-Feedstuffs
MBN-Milling and Baking News
NYT-New York Times